

SUBJECT: Calendar Year 2007 U.S. Army Center of Military History and Army Records Management Division Operation Iraqi Freedom/Operation Freedom (OIF/OEF) Material Collection Visits

1. **Overview.** Representatives from the U.S. Army Center of Military History (CMH) and the U.S. Army Records Management Division Agency (RMDA) met on 26 July 2007 to discuss how both organizations should coordinate their respective OIF/OEF records collection efforts. Although the mandate for both organizations varies significantly, CMH and RMDA agreed that it would be more efficient to work together when mutual interests and goals coincided. Additionally, both organizations agreed to share OIF/OEF information that will be collected.

2. **General Planning Guidance.**

- a. Recommended site visits by joint teams of RMDA/CMH personnel will be driven by the completeness of unit related historically significant material on hand at the U.S. Army Center of Military History. Based on the specific needs of each organization, however, site visits in calendar year 2008 may be conducted by teams from one, rather than both, of the above agencies.
- b. Each organization is responsible for allocating sufficient personnel, equipment, funding, and other resources to obtain the material in their respective collection plan during a site visit.
- c. Each of the participating organizations is responsible for preparing their own collection plan for site visits. The daily schedule will be de-conflicted to ensure both organizations have sufficient time to meet their unique collection requirements.
- d. When conducting joint visits, both organizations will share coordination responsibilities to prevent duplication of effort. RMDA will coordinate with senior members of the Army Staff for the purpose of gaining access to the installation. The CMH Pentagon Liaison Office will coordinate with G-3/5/7 to ascertain unit availability. CMH will also coordinate with Major Command Historians to obtain initial Point of Contact (POC) information for the installation. Key information that must be exchanged by RMDA/CMH with the installation POC will include, but is not limited to, providing the unit with a copy of the respective collection plans, obtaining a preliminary assessment of the requested material, determining whether a centralized or dispersed collection effort is required, agreement on procedures for sending classified

material from the installation to CMH/RMDA, and identifying the preferred means/method of downloading.

- e. Both of the participating agencies will be responsible for providing their own hardware to store the collected data during the site visit. Arrangements to distribute unit documentation of mutual interest will be deferred until representatives from both agencies return to home station upon completion of the site visit.
- f. Site visits are limited to seven days only for planning purposes. Each organization, however, can terminate their portion prior to the seventh day once their collection requirements are met. When doing so, however, that individual is responsible for coordinating their own return to home station. Conversely, the representatives from each organization can remain at the installation longer than seven days if necessary and the hosting unit agrees. In that case, those individuals are responsible for making arrangements to remain after the other team departs.
- g. Each participating organization is responsible for assessing the material they have obtained during the site visit. After Action Reports will be exchanged at the conclusion of joint visits.
- h. CMH and RMDA will appoint a coordinating POC and provide that information to the other organization.
- i. Unless mutually agreed upon, each organization is responsible for obtaining its own funding.

3. **Scheduling.** The below listed schedule has been developed specifically to address gaps in the existing collection of OIF/OEF related historical material currently in the possession of CMH. It does not take into account RMDA own unique collection requirements, which will be developed separately by that organization. The below schedule has been modified from the original version to account for unit deployments and other operational requirements.

- a. 1st Infantry Division (Fort Riley, Kansas). Scheduled for late August to early September timeframe. This is the trial visit of the collection effort. See paragraph 6 for detailed collection plan.
- b. 2nd Cavalry Regiment (Vilseck, Germany). Tentatively scheduled for early to mid-September 2007. This site visit will have to be coordinated with the rear detachment as the regiment will deploy in August to Iraq for a fifteen-month tour. See paragraph 8 for additional details on collection plan.
- c. I Corps (Fort Lewis, Washington). Tentatively scheduled for early to mid-October 2007. See paragraph 10 for detailed CMH collection plan.

- d. 1st Armored Division (Fort Bliss, Texas). This visit is tentatively slated for early November 2007. NOTE: Confirmation of unit locations and deployments must occur before further coordination is undertaken. The 1st BCT has recently redeployed from Germany to Fort Bliss. The 3rd BCT may still be located at Fort Riley, Kansas. If this is the case, then coordination should be made to include that unit in the Riley site visit. The division will gain a BCT from 1st Cavalry Division upon the latter's return from Iraq in 2008. The final subordinate elements of the 1st Armored Division will not close on Fort Bliss until 2011. See paragraph 12 for detailed CMH collection plan.
 - e. Multi-National Security Transition Command – Iraq (Camp Victory, Baghdad). This site visit is tentatively scheduled for the month of November as it should not involve the same team members visiting the 1st Armored Division. See paragraph 14 for detailed CMH collection plan.
 - f. 2nd BCT, 25th Infantry Division (Schofield Barracks, Hawaii). Substituted for 1st BCT, 25th Infantry Division (formerly designated as the 172nd Stryker Brigade Combat Team – CMH has adequate documentation on this unit and 4th Brigade, 25th Infantry Division – currently deployed to Iraq). This site visit would tentatively take place during early to mid-December 2007. Note: These records may be kept at division level given the BCT's subsequent conversion to a modular Stryker unit. See paragraph 16 for additional details on CMH collection plan.
4. **A detailed CMH collection plan** for the above visits is found in paragraphs 5 through 16.

5. **Center of Military History (CMH) Holdings for 1st Infantry Division.** The U.S. 1st Infantry Division deployed to Iraq under the command of III Corps for a year-long tour beginning in March 2004. Its major subordinate maneuver elements consisted of 2/1 BCT (Brigade Combat Team), 3/1 BCT, 4/1 BCT[?], 2/25 BCT, and 30 SIB (Separate Infantry Brigade). Note: The 2/1 BCT is currently engaged in combat operations. The 1st Division collection at CMH consists of sub-folders labeled: 1st ID (Infantry Division) G3 Historical File, Battle CPT (Captain), Battle NCO (Non-Commissioned Officer), Behriz, CDR (Commanders) Sitreps (Situation Reports), CHOPS (Chief of Operations) info, Division Missions, Drumbeats, Exercises, FRAGOs (Fragmentary Orders) G3 Ops, FUOPS BUB (Future Operations Battle Update Briefing) Script, G-3 Operations, Historical ARs (Army Regulations), Operations, OPSUMs (Operations Summaries), Plans Files, RIP TOA (Relief in Place – Transfer of Authority) Briefs, SIGACTS (Significant Activities), and TF (Task Force) Breakout Info, is presented below. As noted in previous discussion, the material in this collection is somewhat limited in scope because it was drawn primarily from the G-3 Plans section.

- a. 1st ID G3 Historical File. This sub-folder is further divided into subject matter folders that include: 13 COSCOM (Corps Support Command), Approach March, BUA (Battle Update Assessment), CHOPS (Chief of Operations), Plans Files, RIP TOA Brief, SIGACTS, and TF Breakout Info. The 13 COSCOM material contains a very useful briefing for the CG, 13 COSCOM on the 1st Infantry Division area of operations (2/25 BCT, 30 SIB, 2/1BCT, and 3/1 BCT). The CHOPS folder includes “Drumbeat” daily reports on significant events in the TF Danger AOR (with gaps) for the period August 2004 – January 2005 as well as numerous reports focusing on the training status of partnered Iraqi Army and Iraqi Police. The “Plans Files” are further broken down into: Operations, References, Scribe Notes, and Training Guidance sub-folders. The “Operations” sub-folder is sparse with the exception of an interesting document from 1st ID to MNF-I (Multi-National Force – Iraq) outlining critical issues that will affect implementation of the Campaign Plan dated 15 Oct 04. There is also one folder on Operation Keystone Hawk. The “Scribe Notes” sub-folder contains memorandums capturing CG comments during 1st ID staff meetings or VIP visits during the period March 2004 through November 2004 (April is missing). The notes taken during a 17 June 04 meeting with General Abazaid are particularly interesting. The “RIP TOA” sub-folder has some useful supplementary information to include IEDs, Mass Graves, FOB Iron horse transition to FOB Danger, and an overview of the Mujahedin El-Khalq (MEK). The SIGACTS sub-folder contains roll-ups of events taking place during the period 15 March through 15 May 2004, 17 May 2004, and a 1,412 page compilation of events between 15 March and 28 August 2004. The TF Breakout sub-folder deals primarily with the 1st Division’s movement into Iraq.
- b. Battle CPT. The only useful portion of the folder consists of a collection of miscellaneous documents in the “Random” subfolder. There are some operational graphics for 1st Infantry Division and 1st Cavalry Division, as well as assorted Green 1 reports from February 2005. The Division “roll-up” sub-folder has some material on 30 SIB and 278 RCT (Regimental Combat Team).
- c. Battle NCO. Mostly administrative files governing the internal workings of the G-3 shop rather than operationally related documents.
- d. Behriz. Fairly detailed information on an engagement fought by 3/C/2-2 Infantry in Behriz, Iraq on 9 April 2004. Contains a detailed power-point briefing outlining the actions of a BFV section during a battle that saw one American killed and another soldier awarded a Silver Star.
- e. CDR Sitreps. Very complete for period March 2004 through February 2005. This material is duplicated elsewhere in the 1st Infantry Division collection.

- f. CHOPS (Chief of Operations) info. [Not to be confused with “CHOPS” sub-folder in 1st ID Historical Files)]. This folder is further sub-divided into numerous sub-folders, some containing useful material while many others are empty. The Operation Fortitude sub-folder discusses the movement of 3rd Brigade Combat Team to An Najaf in April 2004. The “OPORDs-OPLANs” (Operations Orders – Operations Plans) sub-folder contains material on **Operations Valiant Saber** and **Danger Victory**. The “briefings” sub-folder is the best source of material in this particular portion of the 1st ID collection. It includes a copy of the 1st Division “Campaign Plan” dated March 2004, briefings by the division’s “Samarra Work Group”, a rollup of **Operation Thunder Road**, and information focusing on Security Transition planning.
- g. Division Missions. This folder contains material on **Operations Danger Fortitude, Thunder Road, Victory Saber, Fortitude**, and recovery of a Bradley that rolled into a river on 17 March 2004. The **Victory Saber** contains a very good briefing by 2/25 BCT on the fighting that took place at Huwayjah on 7 April 2004. There is some information on brigade-level activities which cover Operations Dagger Thrust and Wolfhound Lightning. Additionally, there are two slides on the rescue of KBR employee Thomas Hamill.
- h. Drumbeats. Largely duplicates the contents of other folders but contains a number of power-point slides detailing “ISF Plays of the Week” [significant successes by Iraqi Security Forces].
- i. Exercises. Consists predominately of material related to pre-deployment training.
- j. FRAGOs G3 Ops. Features Fragmentary Orders from 1st Infantry Division, CJTF 7, MNC-I, and MNF-I. Subjects include Operations **Danger Victory, Keystone Hawk** and **Chameleon**.
- k. FUOPS BUB Script. The Assistant Division Commander’s (ADC-M) script for Corps Battle Update Briefings. Covers April – May 2004 only.
- l. G-3 Operations. Largely duplicates of material in FRAGO file.
- m. Historical ARs. Sparse.
- n. Operations. This folder did not appear to contain a great deal of useful material. There are some documents used by the 42nd Infantry Division for its pre-deployment train up, a Mission Analysis for **Operation Victory Saber**, a Fortitude (An Najaf April 2004) briefing for LTG (Lieutenant General) Sanchez, and a sub-folder labeled “Misc History” that contains some Public Affairs and Information Operations related material.

- o. OPSUMs. Email files of daily SITREPS from May – June 2004.
- p. Plans Files. Largely duplicates of material found in the “1st ID G-3 Historical File”.
- q. RIP – TOA Briefs. Several briefings covering relief in place and transfer of authority from 4th ID to 1st ID.
- r. SIGACTS. Largely duplicates of material found in the “1st ID G-3 Historical File”.
- s. Task Force Breakout Info. Some information on division’s ground movement into Iraq.

6. CMH Collection Plan for 1st Division Historically Significant Materials. The below listed detailed collection plan is based on a review of the 1st ID (Iraq) 2005 collection at CMH. The bulk of the 1st Infantry Division collection at CMH, in chronological terms, is largely confined to April – June 2004 timeframe. In terms of scope, documentation is largely confined to the G-3 arena. All material on division operations during April 2004 is worthy of collection. Additionally, material covering 2/2 Infantry during the period April 2004 and November 2004 is also worthy of special emphasis. See “Behriz” sub-folder unit for additional detail/example. Any material on significant combat actions involving 2-108 Infantry and 1-120 Infantry (30 SIB) April 2004 through March 2005. As such, the recommended priorities for a follow-on collection effort are as follows:

- a. Division level documentation:
 - 1) SGS – Backchannel messages and CG Correspondence related to OIF during the period August 2003 through March 2005; Scribe Notes April 04, December 04 – March 05 [May be located in G-3 files?]. Command Group photographs.
 - 2) G-1: Strength Management and Awards files (BSM-V and higher) for entire deployment (to include 2/25 BCT and 30 SIB). Officer and senior NCO slates for deployed units. By name rosters (minus SSNs) for all deployed maneuver units.
 - 3) G-2: GRITSUMs (Graphic Intelligence Summaries) and INTSUMs (Intelligence Summaries) for period April 04 – Mar 05.
 - 4) G-3: OPSUMs for period April 2004, July 04 – Mar 05; all 2/25 BCT and 30 SIB operational reports for entire period of attachment; SIGACTs 29 Aug 04 through end of deployment; Battle Update Briefings from June 04 through Mar 05, Green 1 Reports April 04 – March 05; G-3 Air files for entire deployment.

- 5) G-4: All files for March 04 through March 05, with special emphasis on combat loss and equipment replacements, ammunition and fuel expenditures.
- 6) G-5: All CMO (Civil-Military Operations) files for deployment.
- 7) G-6: No recommendations.
- 8) PAO (Public Affairs Officer): Photographs and press releases for entire deployment.

b. Brigade-level level documentation:

- 1) 3/1 BCT: All files for deployment with special emphasis on S-1 casualty and strength management, individual awards (ARCOM-V and higher), OPSUMs, SIGACTs, GRINTSUMs, INTSUMs, and S-4 related issues such as combat equipment losses and fuel/ammunition expenditures. Photographs of commanders, staff, and soldiers earning ARCOM-V and higher. Also recommend S-3 Air files, particularly with regard to use of UAVs (Unmanned Aerial Vehicles).
- 2) 3rd BCT/1st Armored Division. Same collection criteria as paragraph 7.b(2). Also refer to paragraph 3d (Scheduling).
- 3) Aviation Brigade: All files for deployment with special emphasis on S-1 casualty and strength management, individual awards (ARCOM-V and higher), OPSUMs, SIGACTs, GRINTSUMs, INTSUMs, and S-4 related issues such as combat equipment losses and fuel/ammunition expenditures. Also recommend S-3 Air files, particularly with regard to insurgent anti-helicopter tactics.

7. CMH Holdings for 2nd Cavalry Regiment Historically Significant Materials. Not applicable.

8. CMH Collection Plan for 2nd Cavalry Regiment Historically Significant Materials. The 2nd Cavalry Regiment deployed to Iraq in May 2003 for a fourteen-month rotation. It participated in several engagements, most notably against Mahdi forces in An Najaf during April 2004. The below listed requirements are quite general in nature primarily because so little material on the 2nd ACR is currently in CMH's possession.

a. Regimental level documentation:

- 1) Command Group – Backchannel messages and COR Correspondence related to OIF activities during the period May 2003 through July 2004; any unit, individual, or command group photographs.
- 2) S-1: Strength Management and Awards files (BSM-V and higher) for entire deployment. Officer and senior NCO slates for deployed units. By name rosters (minus SSNs) for all deployed maneuver units.
- 3) S-2: Graphic INTSUMs and INTSUMs for period May 03 – Jul 04.
- 4) S-3: Commanders Daily and Weekly Situation Reports, OPSUMs, OPORDs, and Battle Update Briefings for the period May 2003 through July 2004. Also any information on RIP/TOA between 2nd ACR and 1st BCT, 1st Cavalry Division.
- 5) S-4: All files for May 03 through July 04, with special emphasis on combat loss and equipment replacements, ammunition and fuel expenditures.
- 6) S-5: All CMO files for deployment.
- 7) S-6: No recommendations.
- 8) 1st, 2nd, 3rd, and 4th Squadrons: All operationally related reports, Commanders Situation Reports, INTSUMs, individual awards submission, casualty reports, equipment loss (to include aircraft) reports, and unit/individual photographs for the entire deployment.

9. **CMH Holdings for I Corps (Task Force Olympia).** Not applicable.

10. **CMH Collection Plan for I Corps (Task Force Olympia) Historically Significant Materials.** The I Corps personnel comprised the core of Task Force Olympia, about 100 officers and enlisted soldiers. In January 2004, TF Olympia replaced the headquarters of the 101st Airborne Division as the command and control element for U.S. forces in northern Iraq, returning to Fort Lewis in February 2005.

a. Task Force level documentation:

- 1) Command Group – Backchannel messages and Flag Officer Correspondence related to TF Olympia activities during the period January 2004 through January 2005; any unit, individual, or command group photographs.
- 2) G-1: Strength Management and Awards files (BSM-V and higher) for all deployed units during the above period. Officer and senior NCO

slates for deployed units. By name rosters (minus SSNs) for all deployed maneuver units.

- 3) G-2: Graphic INTSUMs and INTSUMs for period Jan 04 – Jan 05.
- 4) G-3: Commanders Daily and Weekly Situation Reports, OPSUMs, OPODs, and Battle Update Briefings for the period Jan 04 through Jan 05. Reports, briefings, and updates on Iraqi Army and Iraqi Police partnerships and training programs, with particular emphasis on 3rd Iraqi Army Division headquartered at Al Kisik. Any operationally documents generated by 98th Institutional Training Division (ITD) and multi-national units that were part of TF Olympia. Also any information on Relief in Place/Transfer of Authority with 101st AASLT Division during Jan 04 timeframe.
- 5) S-4: All files for Jan 04 through Jan 05, with special emphasis on combat loss and equipment replacements, ammunition and fuel expenditures. Also any documentation on support provided to Iraqi Army units.
- 6) G-5: All CMO files for deployment.
- 7) G-6: No recommendations.
- 8) Subordinate elements: Any operationally related reports, Commanders Situation Reports, INTSUMs, individual awards submission, casualty reports, equipment loss (to include aircraft) reports, and unit/individual photographs for 3d BCT, 2nd ID Stryker Brigade Combat Team (SBCT), 1st BCT, 25th ID SBCT, 3-17th Cavalry, 503d Military Police Battalion, the 1092d Engineer Battalion, the 67th Combat Support Hospital, and the 234th Signal Battalion.

11. CMH Holdings for 1st Armored Division. The 1st Armored Division deployed to Iraq in April 2003 and returned to Germany in July 2004. The division's 3rd BCT deployed to Iraq once again in January 2005. The division's 1st BCT deployed to Iraq in January 2006 and returned to Germany in February 2007. A detailed review of the 1st Brigade Combat Team, 1st Armored Division (Ready First Combat Team) historical collection, which covers the activities of 1-36th Infantry, 1-37th Armor, 2-3rd Field Artillery, 2-37th Armor, 16th Engineer Battalion, 141st Signal Battalion, 501st Forward Support Battalion, 501st Military Intelligence Battalion, Brigade Reconnaissance Troop (F/1st Cavalry), and the Brigade Staff during OIF 05 – 07 is found below. This information is intended only to serve as a general guideline when collecting material from other BCTs within the division. There is some possibility that report formats and information storage requirements may have changed between the division's first deployment and follow-on deployments of separate BCTs:

- a. RFCT [Ready First Combat Team] 1-36. Empty.
- b. 1-37 AR. Empty.
- c. 2-3 FA. Contains numerous sub-folders to include 2-3 Task Tracker, 2-3 FA Bn FRAGOs (Fragmentary Orders), Staff Sections, Backup Files, JSTAR, Redeployment Mission Analysis, Operations and Intelligence (O&I) Brief, PDSS Slides, Route Mobile, OP Recon, Synch Meeting and Weekly Updates. The FRAGOs folder covers the period June through October 2006 and include complete operations order for Operation Carpetbagger (27 May 2006) in Ar Ramadi. The “Wayrauch” sub-folder in the 2-3rd FA S-3 folder contains numerous documents and other material, including files from 1-41st Field Artillery (which 2-3rd FA replaced). Other useful material is found in a sub-folder labeled “USMC” stuff which includes a folder entitled “I MEF Orders” as well as documents on the unit’s involvement with training Iraqi Police. The Staff Sections “S-6” sub-folder has some material on Blue Force Tracker and the Iraqi Army base at Al-Kisik. The “Weekly Updates” folder is also useful, especially with regard to the unit’s partnership activities with Iraqi Army troops, during the July – September 2006 timeframe.
- d. RFCT 2-37. Includes useful staff section folders on S-2, S-3, S-6, and Fire Support Officer S7. The S-2 folder contains intelligence summaries for the period November 2006 through February 2007. The S-3 folder has the most useful and detailed information, to include a Weekly Commander’s Update sub-folder (Nov 06 – Jan 07) and O&I Briefs sub-folder with information on Operations **Duke Overtime, Lonesome Duke, Duke Return, and Unified Effort**. A separate “Tal Afar TF Operations” sub-folder is also located in the S-3 folder which contains details for Operations **Duke Avalanche, Duke Blitz, Duke Sieve, Duke Storm, Duke Strike, Duke Thunder, Compensation, Duke Eagle, Eutaw Springs** (all occurring within the Apr – Dec 06 timeframe). There is also an informative sub-folder labeled “Tal Afar Company Operations”. The S-6 folder contains only two videos.
- e. RFCT 16 EN. Arguably the best battalion-level folder in the 1 BCT, 1 AD collection. The “Bn Cdr [Battalion Commander] sub-folder is a veritable gold mine of information as evidenced by the numerous unit folders: 1-6 Marines, 1-9 INF, 1-35 AR, 1-37 AR, 1-77 AR, 1-506, 1st AD, 1st Bde, 3rd ID; 2-3 FA, 2-28 BCT, 2-37 AR, 3-8 Marines, 4-1CD, 9th EN Bn, 40th EN Bn, 46th En Bn (ECH), 94th EN Bn, 101 AB TF BoB (Band of Brothers), 172 SBCT, 372 MP Bn, 501 FSB, 505 EN Bn, 555 EN Grp. These folders contain information on operations that occurred during the February 2006 through January 2007 timeframe to include **Hue City, Quick Strike, Belleau Wood, Sacketts Harbor, Chapultepec, Churubusco, Fort Erie, Bermuda Hundred, Brandy Station, Hill Street I, Bandit Vise, Casablanca, Eagles Nest, Jeep II, Savannah III and IV, Brooklyn Heights, Mosby II, Swarmer, Lion’s Hunt, and Wolf’s Den**. The “Bn Cdr” sub-folder labeled “RFCT” contains

information on several other operations, to include: **Petersburg, Fort George, Harrison Creek I and II, Squeeze Play, and Windmill Point**. In addition to the “BN Cdr” sub-folder, two other sub-folders labeled “Bravo” and “HHC” contain some useful material. Most of the other sub-folders in the 16 EN folder are relatively sparse.

- f. RFCT 141 SIG. Sparse.
- g. RFCT 501 FSB. Lots of empty folders.
- h. RFCT 501 MI. Sparse.
- i. RFCT BRT (Brigade Reconnaissance Troop). A few AARs and Operations Orders.
- j. RFCT Staff. Contains sub-folders labeled 3 ACR Historical, ABE, ALO, CPT Patriquin pictures, Effects, EWO, Fires, PAO, PBO, Ready 6 (Commander), S-1 – S-6 and S-9. The “3 ACR Historical” sub-folder contains one interesting folder labeled “Detention Packets”. The “ABE” sub-folder is empty. The “ALO” (Air Liaison Officer) sub-folder has a number of useful documents located in folders labeled “1 BCT unit locations”, “Woody” “Ramadi” and “Overview Brief”. The ALO documents include a presentation on Close Air Support in Urban areas and capabilities briefs on aerial platforms such as AV-8 Harrier, A-10 Warthog, and F/A-18 Hornet. The sub-folder labeled “CPT Patriquin Pictures” contains photographs of a brigade staff officer killed by an IED along with USMC Major Megan McClung in Ar Ramadi on 6 Dec 2006. The “Effects” sub-folder has several interesting folders, to include one labeled “Fires” with a copy of the I MEF OPORD 01 - 05 dated 15 Dec 05, another entitled “A Year in Review Book” containing two battalion histories – 54th Engineers and 1-35th Armor, as well as a third labeled “COMCAM” containing hundreds of uncaptioned, but exceptionally well composed, digital photographs. The “EWO” sub-folder does not contain any useful information. The “Fires” sub-folder is a good source for both I MEF FRAGOs as well as 1 BCT, 1st AD Orders and FRAGOs. Equally useful is another folder labeled “Historical Unit Information” which is further organized into “1-1 AD”, “2-2 FSE”, “2-28 FSE”, and “Pictures”. While many files in the “Fires” sub-folder cannot be opened by the software installed in the SCIF computer, the “2-28 FSE” folder appears to be the most promising. The “PAO” sub-folder has some useful material, mostly related to the 2nd Marine Division, including one folder on “Fallujah” and another labeled “PAG – 2 MARDIV” (Public Affairs Guidance – 2nd Marine Division). Many of the RFCT brigade staff sub-folders are empty, to include “Ready 6”, S-1”, and “S-4”. The “S-2” and “S-4” sub-folders contain relatively little material. The “S-3” sub-folder contains several OPORDs and FRAGOs, to include information on Operations Agile Warrior, Ready Lancer, and Ready Vanguard, as well as a good briefing on COIN operations in Ar

Ramadi. The Brigade “S-9” folder has a great deal of background information on Ar Ramadi and Al Anbar.

12. CMH Collection Plan for 1st Armored Division Historically Significant Materials.

a. Division level documentation:

- 1) SGS – Backchannel messages and CG Correspondence related to OIF during the period April 2003 through June 2004; Command Group photographs. Particular emphasis should be given to collecting copies of high-level correspondence pertaining to the division’s being told to halt retrograde operations in order to reinforce the 1st Cavalry Division in Baghdad at the onset of the April 2004 Mahdi uprising.
- 2) G-1: Strength Management and Awards files (BSM-V and higher) for the division’s entire deployment, with particular attention paid to April through May 2004). Officer and senior NCO slates for deployed units. By name rosters (minus SSNs) for all deployed maneuver units down to battalion level. Casualty information for April 2003 through June 2004 organized by date and unit. Strength Management and Awards files (BSM-V and higher) for the 3/1 BCT 2005 deployment and 1/1 BCT 2006 deployment, to include Officer and senior NCO slates for deployed units. Also respective by name rosters (minus SSNs) for both deployed brigades down to maneuver battalion level.
- 3) G-2: Graphic INTSUMs and INTSUMs for period April 03 – June 04.
- 4) G-3: OPORDs, SIGACTs, Battle Update Assessments, Daily Situation Reports, Weekly Situation Reports, Commanders Situation Reports, and OPSUMs for period April 2003 through June 2004; G-3 Air Files for April – May 2004; Green 1 and Green 9 reports for April 2003 through June 2004. Particular emphasis should be given to collecting operationally related files on the division’s retrograde preparations in March – April 2003 and the measures that had to be undertaken when 1st AD had to be literally turned around midway through retrograde to reinforce the 1st Cavalry Division in Baghdad as a result of the Mahdi uprising. Also collect G-3 email files if possible.
- 5) G-4: All files for April 03 through June 04, with special emphasis on combat loss and equipment replacements, ammunition and fuel expenditures. Particular emphasis should be given to collecting logistically related files on the division’s retrograde preparations during March – April 2003 and the measures that had to be undertaken when 1st AD had to be literally turned around midway through

retrograde to reinforce the 1st Cavalry Division in Baghdad as a result of the Mahdi uprising.

- 6) G-5: All CMO files for deployment.
- 7) G-6: No recommendations.
- 8) PAO: Photographs and press releases for entire deployment.

b. Brigade-level level documentation (only if located among division records):

- 1) 1st, 2nd, 3rd, and 4th (Aviation Brigades). Same criteria as divisional records for entire 2003 – 2004 deployment.
- 2) 2/1 AD BCT: All files for 2005 deployment with special emphasis on S-1 casualty and strength management, individual awards (ARCOM-V and higher), OPSUMs, SIGACTs, GRINTSUMs, INTSUMs, and S-4 related issues such as combat equipment losses and fuel/ammunition expenditures. Photographs of commanders, staff, and soldiers earning ARCOM-V and higher. Also recommend S-3 Air files, particularly with regard to use of UAVs.
- 3) 1st BCT/1st Armored Division. Same collection criteria as above for 2006 deployment, but limited to the 1-37th Armor and 1-36th Infantry. These files, if they exist, would be located along with divisional records.

13. CMH Holdings for Multi-National Security Transition Command. The below listed materials constitute the bulk of the MNSTC-I collection currently on hand:

- a. MNSTC-I Documents. This folder is divided into the following: 80th98th, Boy scouts, CG Update Jun05, CMATT (Coalition Military Advisory Training Team), Health Affairs, IAF (Iraqi Air Force) Training, IAG (P) [Iraqi Assistance Group – Provisional], IMAR, Iraq Spectrum, J-1, J-2, J-3, SOF LNO, J-4, J-5, J-6, J-8, “Kotlow”, MNSTCI Morning Update, NATO New, NATO Web, NIA (New Iraqi Army) Historical, PAO, SJA, and UK Embeds. Several folders, to include MNSTCI Morning Update, NATO Web, and UK Embeds, contain little or no useful documentation. The J-4 files contain a list of 98th Institutional Training Division [ITD] personnel killed or wounded while advising Iraqi troops, but little else. The most useful documents are found in the CMATT, J-3, and J-5. Of the three aforementioned folders, the best starting point is the J-5 folder. Subjects covered in the J-5 folder include Jordanian training [support?], Kurdish Memorandum of Understanding, Unit Locations, Command Briefings, Ministry of Defense Orders and Annexes, Creation of a Motorized Division, NATO, J-5 working files, Office of Security Cooperation, and Partnerships. There are also several J-5 white

papers on effective use of intelligence, January 2005 elections, and exploiting seams in the Iraqi insurgency. Another sub-folder entitled “XVIII ABC Conference” contains excellent reference material on ISF Basing, force structure, Iraqi Police, Iraqi National Guard, and ISF training. The CMATT folder contains weekly updates to the Sec Def for the period Sep – Nov 04. The CMATT material also contains useful documentation on the Iraqi Army, Navy, Air Force, and the US advisory training effort [Phoenix Academy] in the XO” sub-folder. The contents of the J-3 folder include several sub-folders labeled “80-98 RIP TOA”, “J-3 Air”, “Pics”, and “Monthly UMR” [Unit Manning Report}. While not among the front-runners, several other MNSTCI sub-folders contain useful information. The “Kotlow” folder, for example, contains some useful biographical information on Iraqi Army personalities. The “NIA Historical” folder contains a very useful briefing to LTG Ricardo Sanchez outlining how CJTF 7 planners proposed to recreate the Iraqi military.

- b. MNSTCI Interviews. This folder is divided into “LTC Boyd Interviews” and “SFC Fisk Interviews”. It consists of a total of 20 – 30 interviews (including such notables as LTG David Petraeus, BG Daniel Bolger, BG James Schwitters, COL James Laufenberg, COL (Australian) Dean Franklin, COL Peter Henry, and COL Richard P. Fink) along with digital photos of most interviewees.

14. CMH Collection Plan for Multi-National Security Transition Command (MNSTC-I) Historically Significant Materials.

- a. Command level documentation:
 - 1) SCJS/Command Group – Backchannel messages and Flag Officer Correspondence related to MNSTC-I operational and logistical activities during the period January 2006 through current date; any unit, individual, or command group photographs collected by PAO.
 - 2) J-1: Strength Management and Awards files (BSM-V and higher) for all deployed units during the above period. Officer and senior NCO slates for deployed units. By name rosters (minus SSNs) for all deployed MiTT (Military Transition Team) and BaTT (Battalion Training Team?) elements.
 - 3) J-2: Graphic INTSUMs and INTSUMs for period Jan 06 – current date (as applicable).
 - 4) J-3: Commanders Daily and Weekly Situation Reports, OPSUMs, OPORDs, Iraqi base realignment initiative, Equipment procurement for the Iraqi Army, and Phoenix Academy material for the period Jan 06 through current date. Reports, briefings, and updates on Iraqi

Army and Iraqi Police partnerships, readiness, and training programs, with particular emphasis on the Iraqi Mechanized Division, Coast Guard, and Air Force. Any agreements between the Iraqi Government and MNSTC-I. Any reports generated by multi-national coalition partners actively participating in training the Iraqi Army and Police. Also collect J-3 email files if possible.

- 5) J-4: All files for Jan 06 through current date, with special emphasis documentation detailing equipment provided to Iraqi Army and Police units.
- 6) J-5: No recommendations
- 7) J-6: No recommendations.
- 8) Subordinate elements: Any operationally relevant reports, Commanders Situation Reports, INTSUMs, individual awards submission, casualty reports, and unit/individual photographs submitted by CMATT and CPATT (Coalition Police Advisory Training Team) covering the period Jan 06 through current date.

15. CMH Holdings for 2nd BCT, 25th Infantry Division. Not applicable.

16. CMH Collection Plan for 2nd BCT, 25th Infantry Division Historically Significant Materials.

a. Brigade Combat Team level documentation:

- 1) Command Group – Backchannel messages and BCT Commander Correspondence related to OIF activities during the period Feb 04 through Feb 05; any unit, individual, or command group photographs.
- 2) S-1: Strength Management and Awards files (BSM-V and higher) for entire deployment. Officer and senior NCO slates for deployed units. By name rosters (minus SSNs) for all deployed maneuver units.
- 3) S-2: Graphic INTSUMs and INTSUMs for period Feb 04 – Feb 05.
- 4) S-3: Commanders Daily and Weekly Situation Reports, OPSUMs, OPORDs, and Battle Update Briefings for the period Feb 2004 through Feb 2005. Also any information on transfer of 1-14th Infantry to TF Olympia in April 2004 and subsequent reattachment of that battalion to 3 BCT, 1st ID one week later at An Najaf.

- 5) S-4: All files for Feb 04 through Feb 05, with special emphasis on combat loss and equipment replacements, ammunition and fuel expenditures.
- 6) S-5: All CMO files for deployment.
- 7) S-6: No recommendations.
- 8) Subordinate elements: All operationally related reports, Commanders Situation Reports, INTSUMs, individual awards submission, casualty reports, equipment loss (to include aircraft) reports, and unit/individual photographs for 1-14th Infantry, 1-21st Infantry, 1-27th Infantry, 2-11th Field Artillery, 125th Military Battalion, 25th Military Police Company, and 225th Support Battalion for the entire deployment.

17. Record Management Division Agency Detailed Collection Plan. TBP.

18. Additional Recommendations.

- a. That CMH coordinate with RAND to assess the I Corps records in their possession prior to making a final commitment to visit Fort Lewis. The RAND material would allow modifications in the collection plan or provide sufficient justification to cancel the CMH portion of the visit.
- b. Both CMH and RMDA develop separate procedures for conducting unilateral site visits.
- c. Both CMH and RMDA exchange information on proposed unilateral site visits.
- d. That CMH and RMDA continually assess the utility of exchanging OIF and OEF material obtained during site visits.
- e. That CMH and RMDA come to mutual agreement on who is responsible for updating HQDA senior leadership on the progress of this initiative.

19. POC for this action is the undersigned at DSN 325-2324 or commercial (202) 685-2324.

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CHIEF, FIELD PROGRAMS AND
HISTORICAL SUPPORT DIVISION